

HOSPITAL AUTHORITY OF ALBANY-DOUGHERTY COUNTY, GEORGIA

MINUTES OF JULY 18, 2012 MEETING

(Open Session)

Attendees: Authority Board Members: Ralph Rosenberg; Dr. Chuck Lingle; John Hayes; Lamar Reese; Fred Ghiglieri; Dr. Steven Wolinsky; and Rev. Sherman; Legal Counsel: James E. Reynolds, Jr. and E. B. Wilkin, Jr., also present were: Joel Wernick; Kerry Loudermilk; Joe Austin; Tommy Chambless; Tom Sullivan; Dr. Price Corr; Mandie Cheavers; and Records, Annette Allen and Mary Barfield

Absent Authority Members: Dr. John Inman, Jr. and Rev. H. B. Johnson

Call to Order:

The meeting was called to order by Chairman Rosenberg at 7:30 A.M. in the Willson Board Room of Phoebe Putney Memorial Hospital Hospital.

Open Meeting and Establish a Quorum:

Mr. Rosenberg welcomed the Authority and established that a quorum was present, with seven Members being in attendance.

Approval of the Agenda:

The proposed Agenda was reviewed and a motion was made by Lamar Reese and seconded by Dr. Wolinsky, to adopt the Agenda as presented. The motion was approved by all Authority Members in attendance.

Approval of the Minutes:

The Minutes of the May 10 and May 24, 2012 meetings, having been provided to the Members prior to the meeting, were presented for approval. Dr. Lingle made a motion, seconded by Fred Ghiglieri to approve the Minutes of each meeting as previously provided. The motion passed unanimously.

Phoebe North Operations Report:

Taken out of order as shown on Agenda was a presentation was made by Tom Sullivan, Chief Transition Officer, regarding operations of and recent renovations to Phoebe North. A copy of the presentation is attached to these minutes.

Closing of the Meeting:

A motion was made by Rev. Sherman and seconded by Dr. Lingle to close the meeting in order to: (i) discuss the granting, restriction or revocation of staff privileges at Phoebe North; (ii) discuss pending and potential claims and litigation as well as other legally confidential matters with legal counsel; and, (iii) discuss and review sensitive peer review and evaluation of quality of care information as well as potential commercially valuable plans and proposal or strategy that may be of competitive advantage in the operation of Phoebe North and/or PPMH or their medical facilities.

Mr. Rosenberg polled the individual Authority Members whose votes are shown below:

Ralph Rosenberg	Yes
Dr. Chuck Lingle	Yes
Fred Ghiglieri	Yes
Lamar Reese	Yes
Dr. Eugene Sherman	Yes
John Hayes	Yes
Dr. Wolinsky	Yes

The motion having passed, the meeting was closed.

Open Session Reconvened:

Note: By this stage of the meeting, Dr. Wolinsky had left the meeting because he was called out for a patient.

Dr. Corr had left the meeting following his presentation at the beginning of Closed Session, and Mandie Cheavers, secretary to the Phoebe North Medical Staff, presented to the Authority, the Executive Committee of the Phoebe North Medical Staff's recommendations pertaining to credentialing of certain members of the Phoebe North Medical Staff. A motion was made by Dr. Lingle, seconded by Rev. Sherman, to approve the recommendations as presented in the open session. The motion passed unanimously and a copy of the recommendations as approved is attached.

Financial Reports:

Kerry Loudermilk presented updated Financial Reports for Phoebe Putney Memorial Hospital and for the Authority. A copy of his presentations are attached hereto.

Old Business:

There was no old business. Mr. Rosenberg reminded everyone of the important upcoming Special Meeting to be held on July 25, 2012 at Phoebe North Board Room at 7:30 A.M. and urged attendance by all. Also, Rev. Sherman reported that Dr. Inman had requested that he explain for Dr. Inman that Dr. Inman's absence at the meeting was due to a long standing conflict.

Adjournment:

There being no further business, the meeting adjourned at 9:45 A.M.

AGENDA

HOSPITAL AUTHORITY OF ALBANY-DOUGHERTY COUNTY, GEORGIA

Meeting of July 18, 2012
7:30 A.M.
(Phoebe Main Campus)

- | | | |
|-------|--|------------------------------------|
| I. | Open meeting and establish quorum | Ralph Rosenberg |
| II. | Consider Approval of Agenda | Ralph Rosenberg |
| III. | Consideration of Open Session Minutes of May 10, 2012 meeting and May 24, 2012 meeting (Drafts previously provided to Members) | Ralph Rosenberg |
| IV. | Motion and vote to close meeting in order to: (i) discuss the granting, restriction or revocation of staff privileges at Phoebe North; (ii) discuss pending and potential claims and litigation as well as other legally confidential matters with legal counsel; and(iii) discuss and review sensitive peer review and evaluation of quality of care information as well as potential commercially valuable plans and proposal or strategy that may be of competitive advantage in the operation of Phoebe North and/or PPMH or their medical facilities. (roll call vote is taken). Consideration of any resulting official action to be taken following the re-opening of the meeting | Ralph Rosenberg |
| V. | Phoebe North Operations and/or Planning Report | Tom Sullivan |
| VI. | Consideration of approval of Phoebe North Medical Staff recommendations pertaining to credentialing of Phoebe North Medical Staff | Dr. Price Corr/
Dr. Doug Patten |
| VII. | Presentation of interim financial reports on behalf of Phoebe Putney Memorial Hospital, Inc. and on behalf of Authority; and year to date Operating Results at Phoebe North | Kerry Loudermilk |
| VIII. | Old Business, if any | Ralph Rosenberg |
| IX. | Reminder of Special Meeting to be held July 25 th at Phoebe North Board Room at 7:30 A.M. | Ralph Rosenberg |
| X. | Adjournment | Ralph Rosenberg |

**Hospital Authority of Albany-
Dougherty County
BOARD MEETING**

JULY 18, 2012

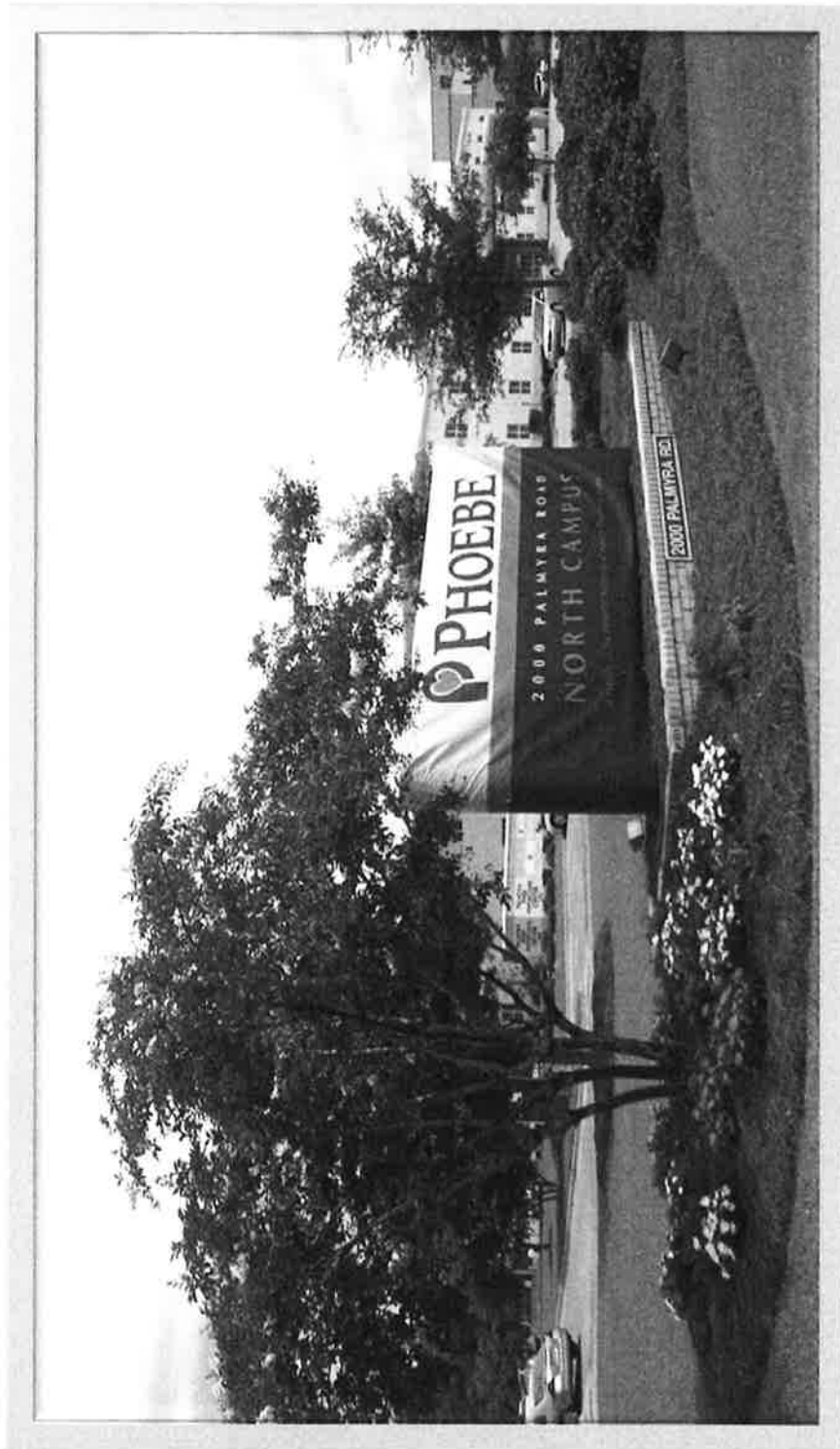


FRONT ENTRANCE



PHOEBE
NORTH

FRONT SIGNAGE NEAR MAIN ROAD



PHOEBE
NORTH

RENOVATED GIFT SHOP



**PHOEBE
NORTH**

GIFT SHOP



 PHOEBE
NORTH

REHAB ENTRANCE



NEW REHAB SIGNAGE

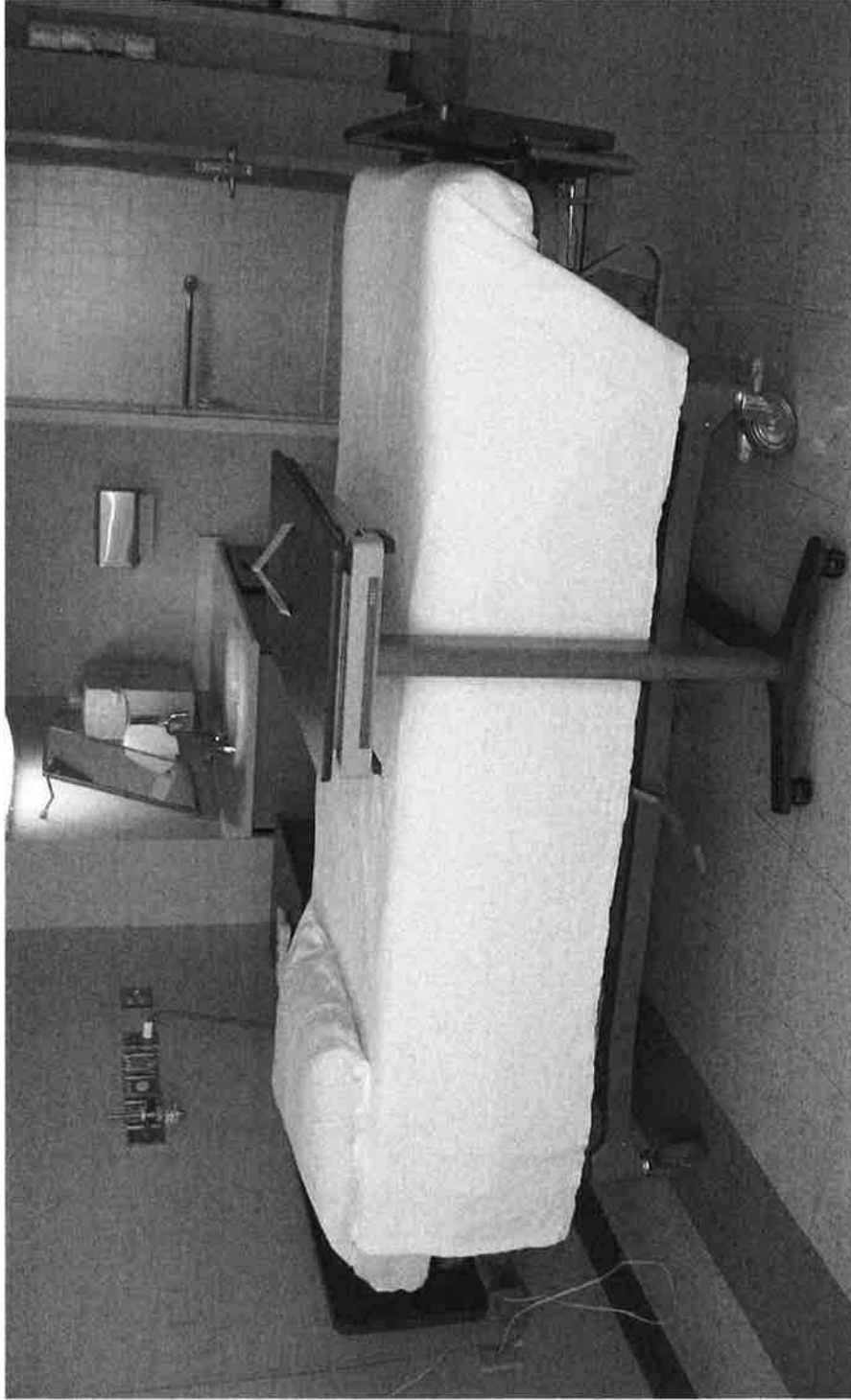


REHAB ROOM



**PHOEBE
NORTH**

REHAB ROOM



**PHOEBE
NORTH**

CAPITAL PURCHASED

- **Staxi Bariatric Chairs**
- **Staxi Chairs**
- **Bravo pH Receivers Kits**
- **Automated Chemistry & Microscopic Analyzer**
- **Bronchoscope**
- **Monitor Capnocheck**
- **Deduction Reader for Gift Shop**
- **Automated Endoscopic Reprocessor System**
- **Large Screen Monitor for Board Room**



PHOEBE NORTH CAMPUS - PLANNING DESIGN AND CONSTRUCTION SEQUENCE



**Credentialing Appointments-June 2012
Phoebe North**

Initial Appointments		
Name	Type	Specialty
Kesha Allen	MD	Emergency Medicine
Lisa Amodio	DO	Emergency Medicine
James Bise	DO	Radiology
William Cross	DO	Emergency Medicine
William Flowers	MD	Emergency Medicine
Ian Munro	MD	Emergency Medicine
Ignatius Ohamadike	MD	Internal Medicine
James Sirleaf	MD	Emergency Medicine
Daren Wooten	MD	Emergency Medicine
Mac Davis	CRNA	Anesthesia
Vicki Graham	NP	Emergency Medicine
Willie Lattimore	NP	Emergency Medicine
Rodney Siau	NP	Urology
Leah Webb	NP	Pulmonology

Reappointments		
Name	Type	Specialty
Donna Edmond-King	MD	Pediatrics
Kamil Hannah	MD	Cardiology
Christina Kile	MD	Endocrinology
Israel Landa	MD	Emergency Medicine
Randy Sag	MD	Tele-Radiology
Troy Skidmore	DO	Orthopedics
Shawnta Speer	MD	Hem/Oncology
David Trickey	MD	Emergency Medicine
Laura Anderson	NP	Gastroenterology
Barrett Chaffin	NP	Orthopedics
Ashley Giddens	NP	Cardiology
Denise Laing	NP	Emergency Medicine
Kelley Plant	NP	Gastroenterology
Daniel Smith	NP	Emergency Medicine
Stephen Stocking	PA	Infectious Disease

Resignations				
Name	Type	Specialty	Reason	Effective Date
Mark McGehee	MD	Tele-Rad		02-27-12
Tabatha Ragin	AA	Anesthesia	Relocating	06-30-12
Maher Astwani	MD	Neurology	Not interested in reappointing	11-17-12

Leave of Absence			
Name	Type	Specialty	Effective Date
Joseph Burnette	MD	General Surgery	6-01-12

**FINANCIAL HIGHLIGHTS
HOSPITAL AUTHORITY CONSOLIDATED
FISCAL YEAR ENDING JULY 31, 2012**

	May-12		Year-to-Date	
	Actual	Budget	Actual	Budget
Revenues	\$21,971	\$23,463	\$119,264	\$114,491
Deductions	16,830	17,877	92,232	87,694
Other Operating Revenue	88	59	4,194	289
Net Operating Revenue	\$5,229	\$5,645	\$31,225	\$27,086
Expenses	5,256	5,640	29,648	28,462
Operating Income (Loss) Before Intercompany	(\$27)	\$5	\$1,577	(\$1,377)
Intercompany	\$0	\$0	\$0	\$0
Operating Income (Loss) Non-Operating Income	(\$27)	\$5	\$1,577	(\$1,377)
Investment Income	0	0	0	0
Interest Expense	50	50	250	250
Net Investment Income (Loss)	(\$50)	(\$50)	(250)	(250)
Net Income	(\$77)	(\$45)	\$1,327	(\$1,627)
EBITDA	\$334	(\$106)	3,035	(\$293)
Operating Margin %	-2.42%	-1.68%	3.45%	-6.93%
Operating Margin % (excl Int Exp)	-0.51%	0.09%	5.05%	-5.08%
EBITDA %	6.38%	-1.87%	9.72%	-1.08%
			<u>\$ 2,954</u>	<u>\$ 0</u>
				<u>\$ 2,954</u>
				\$3,328

	Operating Summary	
	Actual	Variance
Revenues	\$119,264	\$4,773
Deductions	92,232	4,538
Other Operating Revenue	4,194	3,905
Net Operating Revenue	\$31,225	\$4,139
Expenses	29,648	1,186
Operating Income (Loss) Before Intercompany	\$1,577	\$2,954
Intercompany	\$0	\$0
Operating Income (Loss) Non-Operating Income	\$1,577	\$2,954
Investment Income	0	0
Interest Expense	250	250
Net Investment Income (Loss)	(250)	(250)
Net Income	\$1,327	(\$1,627)
EBITDA	\$440	(\$106)
Operating Margin %	3.45%	-6.93%
Operating Margin % (excl Int Exp)	5.05%	-5.08%
EBITDA %	9.72%	-1.08%

	Statistics	
	Actual	Actual
Admissions	286	1,455
Patient Days	1,557	8,158
ALOS	5.44	5.61
Equivalent OP Days	2,368	12,284
E.C. Visits	3,626	19,305
FTE's per Adj Occ Bed	3.33	3.71

PHOEBE NORTH
STATISTICS OF NOTE

	May-12				
	FY 2012	BUDGET	% CHANGE	FY 2011	% CHANGE
Admissions.....	286	297	-3.70%	286	0.00%
CMI Adjusted Admissions.....	1,053	1,005	4.78%	1,002	5.00%
Patient Days.....(excludes Nursery)	1,557	1,681	-7.38%	1,524	2.17%
Total Adjusted Patient Days	5,731	4,102	39.72%	4,086	40.25%
Average Daily Census.....	50.23	54.23	-7.38%	49.16	2.17%
% of Occupancy..... (includes IMN, ICN)	31.00%	33.47%	-7.38%	30.35%	2.17%
Length of Stay.....	5.44	5.66	-3.81%	5.33	2.17%
Equivalent OP Days.....	2,368	2,531	-6.44%	2,523	-6.13%
E.C. Visits.....	3,626	3,316	9.35%	3,480	4.20%
FTE's	422	433	-2.54%	402	4.98%
FTE's per Adj Occ Bed...	3.33	3.19	4.59%	3.08	8.23%

Rev Per CMI Adj Patient Day	3,833.97	3,815.31	0.49%	4,392.27	-12.71%
Cost Per CMI Adj Patient Day	909.91	925.29	-1.66%	1,065.21	-14.58%
Rev Per CMI Adj Admission	20,872.95	23,353.95	-10.63%	23,404.94	-10.82%
Cost Per CMI Adj Admission	4,953.62	5,663.78	-12.54%	5,676.15	-12.73%

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FINANCIAL RATIOS

	May-12		YTD Actual	YTD Budget	FY 2011 YTD
	Actual	Budget			
Deductions Ratio (Excl of Bad Debts)	62.40%	72.61%	66.47%	73.01%	74.16%
Deductions Ratio (incl of Bad Debts)	76.60%	76.19%	77.33%	76.59%	76.00%

	FY 2012	FY 2011
Days Revenue in A/R (Gross)	30.69	
Days Revenue in A/R (Net)	59.80	60.00

Excludes Phoebe Worth Medical Center

	Year-to-Date				
	FY 2012	BUDGET	% CHANGE	FY 2011	% CHANGE
	1,455	1,451	0.28%	1,402	3.76%
	4,922	4,795	2.65%	4,475	10.00%
	8,156	8,203	-0.55%	8,134	0.30%
	27,596	27,107	1.80%	25,960	6.30%
	48.56	48.83	-0.55%	48.42	0.30%
	29.99%	30.14%	-0.55%	29.89%	0.30%
	5.61	5.65	-0.82%	5.80	-3.36%
	12,284	11,877	3.43%	11,533	6.51%
	19,305	16,187	18.26%	15,513	24.44%
	451	430	4.88%	419	7.64%
	3.71	3.60	3.03%	3.58	3.56%

	4,321.75	4,223.59	2.32%	4,410.27	-2.01%
	1,037.75	997.73	4.01%	1,041.83	-0.39%
	24,231.53	23,877.41	1.48%	23,862.34	1.55%
	5,818.51	5,640.53	3.16%	6,859.42	-15.17%

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	May-12		YTD Actual	FY 2011 YTD
	Actual	Indicator		
CMI JP without Newborns	1.46		1.35	1.32
Overall Case Mix Indicator	1.64		1.48	1.43
Medicaid Case Mix Indicator	1.79		1.79	1.35

**FINANCIAL HIGHLIGHTS
HOSPITAL AUTHORITY
FISCAL YEAR ENDING JULY 31, 2012**

	May-12		Operating Summary (in thousands)		Year-to-Date	
	Actual	Budget	Variance	Actual	Budget	Variance
Revenues	\$0	\$0	\$0	\$0	\$0	\$0
Deductions	0	0	0	0	0	0
Other Operating Revenue	0	0	0	4,391	0	4,391
Net Operating Revenue	\$0	\$0	\$	\$4,391	\$0	\$4,391
Expenses	11	0	11	852	0	852
Operating Income (Loss) Before Intercompany	(\$11)	\$0	(\$11)	\$3,539	\$0	\$3,539
Intercompany	0	0	0	0	0	0
Operating Income (Loss)	(\$11)	\$0	(\$11)	\$3,539	\$0	\$3,539
Non-Operating Income	0	0	0	0	0	0
Investment Income	0	0	0	0	0	0
Interest Expense	0	0	0	0	0	0
Net Investment Income (Loss)	0	0	0	0	0	0
Net Income	(\$11)	\$0	(\$11)	\$3,539	\$0	\$3,539